



2022

ANNUAL REPORT

SUBLETTE COUNTY HEALTH

BEST CARE
CLOSE TO HOME

| sublettehospitaldistrict.org



ABOUT US

SUBLETTE COUNTY HOSPITAL DISTRICT BOARD MANAGES SUBLETTE COUNTY HEALTH, WHICH CONSISTS OF FIVE ENTITIES: PINEDALE MEDICAL CLINIC, MARBLETON/BIG PINEY MEDICAL CLINIC, EMS, SUBLETTE CENTER AND THE FUTURE CRITICAL ACCESS HOSPITAL.

OUR MISSION

To excel at providing comprehensive health services in Sublette County through efficient, high-quality, patient-centered care.

OUR VISION

To be a reliable community partner fulfilling the healthcare needs and exceeding the expectations of our communities through affordable patient care and excellent customer service.

OUR VALUES

Excellence ● Compassion ● Partnership

Trustworthiness ● Stewardship ● Communication

SUBLETTE COUNTY HOSPITAL DISTRICT BOARD OF TRUSTEES

Tonia Hoffman - Chair

Jamison Ziegler - Vice Chair

David Bell - Treasurer

Kenda Tanner - Secretary

Ashli Tatro - Trustee

PUBLIC RELATIONS

Kari DeWitt

307-231-3210

kdewitt@sublettehealthcare.com

PHOTOS

Blushing Crow Photography

DESIGN

Girt Communications

FOLLOW

 @sublettehealth

 @SubletteHospitalDistrict

SUBSCRIBE

Sign up for our email newsletter at sublettehospitaldistrict.org

LEARN MORE

sublettehospitaldistrict.org

TABLE OF CONTENTS

Sublette County Hospital District Board Chair Letter	3
Progress Report ▶ CAH	4
Financial Report	6
Who We Are	8
Who We Served	14
Our Future - Together	16
Floor Plan	18

COMMUNITY LETTER

“ WHEN I REFLECT UPON THE MANY POSITIVE EVENTS THAT HAVE TAKEN PLACE TO DRIVE US TOWARD OUR MISSION IN THE LAST 364 DAYS ALONE, I CANNOT HELP BUT BE OVERWHELMINGLY GRATEFUL.

Dear friends and neighbors,

I have noted a trend in the last several years by which one contemplates and chooses with intention a single word for the upcoming year, upon which one should focus efforts and formulate specific goals. While I am intrigued by this practice and understand it to be useful for some, I have found it difficult personally, as the experiences, emotions, and seasons of life feel too big and complex for me to fit into one small word or idea. There are so many words in the English language alone that I find it a significant limitation to hyper-focus on just one.



As I sit in the quiet on this last day of 2022, however, trying to decide the most important things to say in this Annual Report address, there is a singular word that I find myself repeatedly using of late. In fact, it rightfully seems to rule my life. Everything keeps coming back to this unassuming, plain sort of word, and simple as it may be, it carries a weight that others often can't. *Grateful*. There...I said it! I am unabashedly full of *gratitude*.

The last several years have been tough. Aside from-or perhaps in spite of-the unrest in the world around us, we have been working tirelessly as an organization towards goals that several years ago felt maybe not completely unattainable but mountainous, at best. This year, however, served as a culmination of this work and of so many good things. When I reflect upon the many positive events that have taken place to drive us toward our mission in the last 364 days alone, I cannot help but be overwhelmingly *grateful*. *Grateful* to so many who have aided us along the way. *Grateful* for those working so hard daily to take good care of our communities. *Grateful* to be at the place we are, with some significant obstacles finally behind us. *Grateful* for ideas that no longer feel lofty in nature and that are finally taking concrete form!

Maybe the key to condensing a year of life into one word is to do it in retrospect. I am not entirely certain and am still not sold on the idea, but there are two truths of which I am certain now. The first is that we have arrived at a place that felt heavy with impossibility a few years ago. The second is that no matter what the new year holds for this organization-the good, the bad, the difficult, the beautiful-I await it with **anticipation!**

All the best wishes for 2023!!

Tonia Hoffman
Chair, Sublette County Hospital District Board of Trustees



PROGRESS REPORT ► CAH

OVER THE LAST YEAR, THE SUBLETTE COUNTY HOSPITAL DISTRICT (SCHD) HAS ACCOMPLISHED MANY NECESSARY STEPS TO MAKE OUR VISION OF IMPROVED HEALTHCARE IN OUR COMMUNITIES A REALITY WITH A CRITICAL ACCESS HOSPITAL AND AN ATTACHED LONG-TERM CARE FACILITY.

MAY 25, 2022

FOUNDATION CREATED

SCHD Board approved forming the Sublette County Health Foundation as the charitable giving arm of the organization. The foundation received its nonprofit status from the IRS in June and will work on fundraising to support the hospital and the new Sublette Center.



JUNE 1, 2022

SCHD'S FIRST INTERNAL MEDICINE DOCTOR

Dr. Rafael Hastey is proud to be the first Internal Medicine doctor for SCHD. Internal Medicine is a medical specialty where physicians treat adults with a broad range of health conditions. Seeing patients in both Pinedale and Marbleton, he has been very well received in the community.

JUNE 24, 2022

USDA APPROVES LOAN APPLICATION

The long-awaited news arrived that the USDA Rural Development loan application for \$32.2 million was approved. The SCHD was able to lock in a historically low interest rate of 2.5%. This funding also secured the commitment of \$20 million from the Sublette County Commission to fund a new attached long-term care facility. With this news, the project was put out to bid by Layton Construction.

JULY 15, 2022

GOVERNOR GORDON VISITS THE SITE OF FUTURE HOSPITAL

Honorable Governor Mark Gordon visited the Pinedale Clinic to tour the facility, greet staff and learn about the upcoming hospital. Sublette County is the only county in Wyoming without a hospital.

AUG. 25, 2022

GROUNDBREAKING CEREMONY

With food, live music, inspiring speeches and even a bouncy house, over 750 people celebrated the historic groundbreaking for the critical access hospital and long-term care facility. State and local elected officials, board members, mayors, employees and much of the community were in attendance.

SEPT. 6, 2022

COUNTY TRANSFERS PROPERTY TO THE SCHD

The Sublette County Commission transferred ownership of the property and buildings at the Pinedale Clinic and the Marbleton/Big Piney Clinic to the SCHD. With this transfer of the 4.41 acres, the SCHD owns the property that it needs to begin construction.





PHOTO LEFT: USDA Wyoming State Director Glenn Pauley and USDA Community Programs Director Lorraine Werner visit with SCHD Board Chair Tonia Hoffman, Sublette Center Administrator Dawn Walker, SCHD Administrator Dave Doorn and SCHD COO Mike Hunsaker. PHOTO RIGHT: Walker and Doorn at the groundbreaking ceremony for the new facility.

SEPT. 28, 2022

PRELIMINARY BUDGET PRESENTED

Inflation at a record high proves to be a challenge, as Layton Construction presented a preliminary budget to the SCHD Board and the Sublette County Commissioners. Over \$5 million has been value engineered out of the project, making it more modest but not significantly changing the scope of the project.

OCT. 17, 2022

PUBLIC HEALTH OPENS IN ITS NEW LOCATION

In order to keep using the Pinedale Clinic, the new hospital will need to connect to the clinic, and this required moving Public Health which was previously located next door to the clinic. Public Health opened at its beautiful new location on Faler Avenue, which is closer to the senior center and the schools.

DEC. 7, 2022

OLD PUBLIC HEALTH BUILDING DEMOLISHED

This building was the original clinic built in 1978. It was torn down to make room for the new hospital entrance and still allow the SCHD to utilize the existing Pinedale Clinic.

DEC. 15, 2022

SCHD RECEIVES \$10 MILLION ARPA GRANT FOR THE PROJECT

The Wyoming Legislature had previously allocated part of the American Rescue Plan funds (ARPA) toward healthcare infrastructure. The SCHD applied for and received a \$10 million grant in support of the project. The grant was awarded by the Wyoming State Lands and Investment Board (SLIB), which is made up of the top five elected statewide officials.

DEC. 21, 2022

MERGER AGREEMENT SIGNED WITH SUBLETTE CENTER

After months of effort on both sides, the Sublette Center and the SCHD arrived at a merger agreement called a membership substitution. This will keep some Sublette Center Board members in place while substituting for SCHD Board members in a slow progression. This allows the Sublette Center Board to help with the transition as both groups move towards uniting healthcare under one umbrella in Sublette County.



FINANCIAL REPORT

FISCAL YEAR END JUNE 30, 2022

THE SUBLETTE COUNTY HOSPITAL DISTRICT OPERATES TWO HEALTHCARE CLINICS, THE PINEDALE MEDICAL CLINIC AND THE MARBLETON/ BIG PINEY MEDICAL CLINIC WHICH OFFER PRIMARY, URGENT AND EMERGENT CARE ALONG WITH RADIOLOGY AND LABORATORY SERVICES.

DEVELOPING POLICIES

The SCHD has contracted with The Chartis Group to develop policies and procedures needed for the new hospital. Chartis is a leading provider of comprehensive advisory services and analytics to the healthcare industry. They bring critical thinking and deep industry experience paired with cutting-edge data and analytics to help healthcare organizations build healthier communities. Having strong policies will be a condition of participation as we move towards opening our critical access hospital.



THE
CHARTIS
GROUP

QUICK FISCAL OVERVIEW



- ↑ 29.3% EMS revenue increased
- ↑ 33% Patient service revenue increased

- ↑ 10.45% Revenue from mill levy increased
- ↑ 35.7% Pinedale Medical Clinic revenue increased
- ↑ 21.29% Marbleton/Big Piney Medical Clinic revenue increased



- ↑ 3.18% Employee wages increased
- ↑ 6.07% Employee benefits increased



FY 22 ANNUAL REPORT SUMMARY

Fiscal Year Ended June 30, 2022

2021/2022

2020/2021

% CHANGE

REVENUE

Charges Generated From

EMS	\$1,633,673	\$1,263,458	29.30%
Pinedale Clinic	\$6,426,871	\$4,736,048	35.70%
Marbleton/Big Piney Clinic	\$1,440,209	\$1,187,398	21.29%
Subtotal	\$9,500,753	\$7,186,904	32.20%

Deductions From What We Charged

Insurance Write-offs	\$4,162,093	\$3,255,724	27.84%
Patient Discounts	\$269,229	\$353,944	-23.93%
Refunds	\$15,563	\$10,474	48.58%
Bad Debt	\$903,262	\$778,997	15.95%
Subtotal	\$5,350,147	\$4,399,140	21.62%

Total Net Patient Service Revenue

\$4,150,606	\$2,787,764	48.89%
-------------	-------------	--------

Additional Funding That We Received

Mill Levy	\$4,838,149	\$4,380,507	10.45%
HRSA Provider Relief	\$720,033	\$983,610	-26.80%
FEMA Funding	\$419,895	\$854,795	-50.88%
Misc. Grants	\$66,521	\$79,508	-16.33%
Donated Equipment from County Commissioners	\$24,985	\$46,404	-46.16%
Interest Income	\$37,504	\$52,344	-28.35%
Other Income	\$298,001	\$109,609	171.88%
Unrealized Gain/(Loss)	-\$35,967	-\$56,907	-36.80%
Ortho Supplies	\$7,781	\$6,600	17.90%
Rental Income	\$45,449	\$55,431	-18.01%
Subtotal	\$6,422,350	\$6,511,900	-1.38%

Total Revenue

\$10,572,956	\$9,299,664	13.69%
--------------	-------------	--------

EXPENSES

Employee Wages	\$6,068,788	\$5,881,716	3.18%
Employee Benefits	\$2,118,637	\$1,997,480	6.07%
Medications, Supplies, Insurance, Utilities, Other	\$2,116,973	\$1,786,607	18.49%
Total Cost to Provide Care	\$10,304,398	\$9,665,803	6.61%

NET REVENUE FROM OPERATIONS

\$268,558	-\$366,139	-173.35%
------------------	-------------------	-----------------

CAPITAL EXPENDITURES

CAH Expense	\$915,283	\$1,219,211	-24.93%
Capital Equipment	\$278,360	\$899,740	-69.06%

Total Capital	\$1,193,643	\$2,118,951	-43.67%
---------------	-------------	-------------	---------



WHO WE ARE

THE SUBLETTE COUNTY HOSPITAL DISTRICT'S (SCHD) MISSION IS TO EXCEL AT PROVIDING COMPREHENSIVE HEALTH SERVICES IN SUBLETTE COUNTY THROUGH EFFICIENT, HIGH-QUALITY, PATIENT-CENTERED CARE. OUR CARING PROFESSIONAL TEAM STANDS READY TO FULFILL OUR COMMUNITIES HEALTHCARE NEEDS THROUGH AFFORDABLE PATIENT CARE AND EXCELLENT CUSTOMER SERVICE.

OUR BOARD OF TRUSTEES

Sublette County voters elected a Board of Trustees for the SCHD during the November 2022 election. The board committees include Finance Committee, Quality Committee, Merger Committee and Building Committee.



TONIA HOFFMAN
CHAIR



JAMISON ZIEGLER
VICE CHAIR



DAVID BELL
TREASURER



KENDA TANNER
SECRETARY



ASHLI TATRO
TRUSTEE

OUR MANAGEMENT PARTNER: STAR VALLEY HEALTH

Star Valley Health's critical access hospital and major project experience will offer insights to the Sublette County Hospital District as the building project progresses and the transition to critical access status occurs.

In March 2021, the SCHD Board chose Star Valley Health as its management partner. Star Valley Health is mentoring SCHD during the process and is a key player in making decisions for the future.

Star Valley Health has been providing healthcare to western Wyoming since the first hospital opened in 1904 in Afton. In 2001, they became a critical access hospital. At the time they had about 60 employees. Today, more than twenty years later, they have 450

employees. Star Valley Health serves a geographic region that is 60 miles long and includes 13 small communities.

Star Valley Health is an ideal role model for where the SCHD wants to be in the next ten years. The SCHD hopes to follow in their shoes and create a strong, financially stable, fiscally conservative hospital district that will be able to rely less and less on tax revenue and more on its own income sources.



**STAR VALLEY
HEALTH**



OUR LEADERSHIP TEAM

The SCHD Board has appointed Dan Ordyna and Mike Hunsaker from Star Valley Health as interim CEO and COO. Final future steps will include hiring a SCHD management team - CEO, CFO and Clinical Administrator. This is a requirement of the U.S. Department of Agriculture loan application. Dave Doorn serves as the SCHD Administrator while Dawn Walker serves as the Sublette Center Administrator.



DAN ORDYNA
CEO, STAR VALLEY HEALTH



MIKE HUNSAKER
COO, STAR VALLEY HEALTH



SCOTT GRAHAM
CFO, STAR VALLEY HEALTH



DAVE DOORN - SUBLETTE COUNTY HOSPITAL DISTRICT ADMINISTRATOR

Dave joined the SCHD in 2019. His expertise is in healthcare and private business turn arounds, efficient staff ratios, strategic planning and financial forecasting. He has 25 plus years of administrative healthcare experience. Dave is no stranger to Sublette County. He lived in Pinedale for nine years and served as the administrator of the Sublette Retirement Center for seven years. He later came back to Sublette County as a private consultant for three years. Dave holds a Master's in Business from the University of Wyoming and NHA licenses in Wyoming and Colorado.

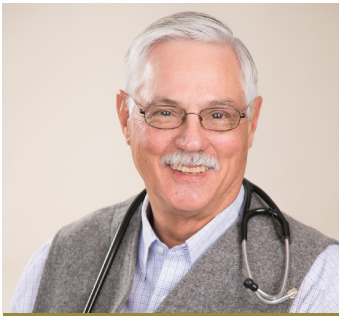


DAWN WALKER - SUBLETTE CENTER ADMINISTRATOR

Dawn Walker has ten years of experience as a licensed nursing home administrator and 25 years in the long-term care industry, serving in every care capacity. It is her belief that an organization needs to have a solid financial foundation and culture to ensure the highest level of patient outcomes. To that end, she is certified as a nurse assessment coordinator for post-acute care services and specializes in utilization review and regulatory compliance. Prior to becoming the administrator, Dawn served as the Director of Nursing Services at Sublette Center. Her previous experience includes cardiology and case management for Blue Cross Blue Shield. Originally from Boise, Idaho, Dawn settled in Pinedale with her family in 2009 because of the amazing community relationships here.



OUR PROVIDERS



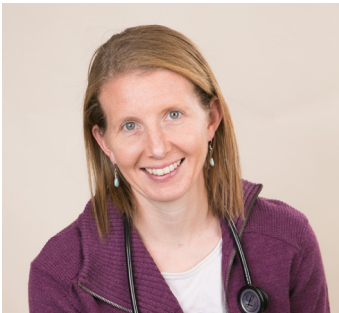
DR. DAVE BURNETT
MEDICAL DIRECTOR



DR. RENAE DORRITY
PHYSICIAN



DR. RAFAEL HASTEY
INTERNAL MEDICINE



KERI HULL, ACNP
FAMILY NURSE PRACTITIONER



CORI ANDERSON
PHYSICIAN ASSISTANT CERTIFIED



RYAN GROVE
PHYSICIAN ASSISTANT CERTIFIED



JASON RAY
PHYSICIAN ASSISTANT CERTIFIED



JON SAID
PHYSICIAN ASSISTANT CERTIFIED



DR. BUCK WALLACE
EMS MEDICAL DIRECTOR

“ ONCE I LEARN MORE ABOUT A PERSON, I CAN MEET THEM WHERE THEY ARE AND HELP THEM THROUGH THEIR MEDICAL PROBLEMS. I LOOK FORWARD TO DEVELOPING LONG STEADY RELATIONSHIPS WITH MY PATIENTS.

- DR. RAFAEL HASTEY



CELEBRATING WORK ANNIVERSARIES

5 YEARS

- ANITA CHENEY
- ASHLEY PHILLIPS
- MICHELLE STAUTHAMER
- DR. RENAE DORRITY

10 YEARS

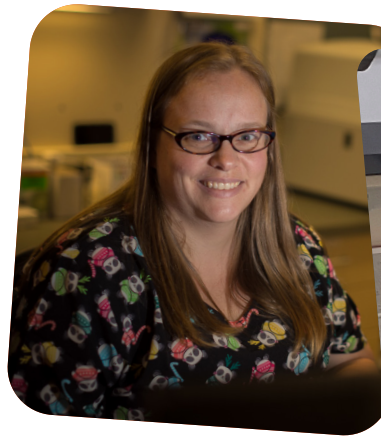
- SHARON RUTSCH

15 YEARS

- AMY DEEDS, RN
- KELLI LOVELL
- VICKI MAKELKY



MED TECH STUDENTS HAVE A BRIGHT FUTURE



Current SCHD employees Randi Foster (left), Courtney Meisner (middle) and Elizabeth Wood (right) are enrolled in Casper College's med tech program remotely.

When Sharon Rutsch, Director of Laboratory Services, had her longest-serving employee Vicky Haffey retire, she knew we would need more medical technologists. Unfortunately, she didn't have any luck posting nationally for a year. So, she approached Casper College to explore the possibility of offering its two-year Medical Technologist (MLTY) College Program remotely.

Bernadino Madsen, M.S., MLS (ASCP), Casper College's MLT Program Director, was game to try something new. Hence the "Pinedale Cohort" was born.

“ IN A CLASS OF THAT CALIBER, A PERFECT SCORE PUTS THEM IN A SPECIAL CATEGORY. SCORING PERFECTLY MEANS THEY ARE PART OF AN ELITE GROUP OF STUDENTS.”

- BERNADINO MADSEN, CASPER COLLEGE'S MLT PROGRAM DIRECTOR

The students, Elizabeth Wood, Randi Foster and Courtney Meisner, are also current SCHD employees. The students do most of the classes online with the hands-on labs taught in Pinedale by Sharon and retired med techs in the community.

The Pinedale Cohort has had top scores on its hands-on laboratory semester finals. In addition, the students received perfect scores on their microscopic examination demonstrations.

The students are on track to graduate in 2024 with their MLT degrees which will be perfect timing, as the new hospital is slated to open in 2024.



URGENT CARE

More access to patient care was one of the top requests in the 2022 Community Health Needs Assessment. With that in mind, the SCHD opened an Urgent Care at the Pinedale Clinic. The clinic is now open Monday through Friday from 7 a.m. to 7 p.m. to better meet the needs of the community. Urgent Care consists of non-life-threatening acute needs, such as lacerations, minor fractures, fevers, animal bites, sprains or asthma. Urgent Care has been especially popular for parents in our community who might have a sick child after hours. It will be such a time saver not to have to drive out of the county for care.



OUR STAFF

ADMINISTRATION

- **DAVID DOORN** - Administrator
- **MICHELLE STAUTHAMER** - Controller
- **KELLI LOVELL** - Patient Billing Director
- **KARI DEWITT** - Public Relations Director
- **JESSICA THORNTON** - Medical Records Clerk
- **BRITTANY WHITE** - Human Resources Manager
- **BRETT KERSHNER** - IT Director
- **DORRAINE CLARK** - Coder
- **ELLEN ANDERSON** - Billing Clerk
- **LAINNEY LAWLESS** - Billing Clerk
- **ASHLEY PHILLIPS** - Billing Clerk

- **DARBY ULRICH** - Billing Clerk
- **TERESA LINDENMEIER** - Front Desk Manager
- **TANIA CONTRERAS** - Front Desk
- **BONNIE HUNTER** - Front Desk
- **PENNY JENSEN** - Front Desk
- **TRISHA NEWTON** - Front Desk
- **STORMIE WARD** - Front Desk

NURSING

- **VICKY MARSHALL, RN** - Director of Nursing
- **KRISTY BARTLETT, RN** - Infection Prevention Specialist
- **MOLLY LANDERS, RN** - Trauma Coordinator
- **TORY GREEN, RN**

- **MARY SAID, RN**
- **SHELBI TEGELER, RN**
- **MATT STRONG** - Paramedic
- **AMY DEEDS, RN PRN**
- **PATTI ELLIS, LPN**
- **MELISSA FURLONG, MA**
- **BRANDI KLUCK, MA**
- **ROSE SCOBAY, MA**

MAINTENANCE

- **TED ROBERTS** - Director of Maintenance
- **DENNIS JOHNSON** - PRN
- **KORY ALBERT** - Housekeeper
- **MARIFE HERD** - Housekeeper
- **REL ROBERTS** - Housekeeper
- **NADINE WHITMAN** - Housekeeper

MOLLY LANDERS RECEIVES DAISY AWARD

Molly Landers was the 2022 recipient of The DAISY Award for Extraordinary Nurses, recognized for her true compassion and support of patients.



The award is part of the DAISY Foundation's programs to recognize the super-human efforts nurses perform every day.

Molly is currently the Trauma Program Manager for both the Pinedale and Marbleton/ Big Piney Clinics. Molly was also recognized for being a lifelong learner, and getting certifications in Cardiac Life Support, Pediatric Life Support, Burn Life Support and an Emergency Nursing Pediatrics course.

One nomination form was submitted by a veteran who still suffers from the effects of Agent Orange. He praised Molly's true compassion and her commitment to fight for his care.

Others said, "Molly is so caring and down to earth; she immediately puts you at ease." Fellow co-workers, including front desk staff and EMS, nominated Molly for her kindness, willingness to answer questions, and absolute commitment to her patients and their health.



TOP: Landers at the award ceremony. **BOTTOM:** The 2021 Daisy Awardee, Vicky Marshall, joins Landers at the ceremony.

RADIOLOGY

- **KAYLA BOWERS** - Director of Radiology/ Radiology/ CT
- **PATRICIA BERNDT** - Radiology/ CT
- **SARA SIMKINS** - Radiology/ CT/ Ultrasound/ Mammo
- **KAREN NOBLE** - Radiology/ Ultrasound/ PRN
- **JOANNAH RICH** - Radiology/ CT/ Mammo

LABORATORY

- **SHARON RUTSCH** - Director of Laboratory/ MT
- **VICKI MAKELKY** - Lead Tech/MT
- **AARON DONALDSON** - Lab Tech/MLT

- **KAROL BREWER** - PRN/MT
- **COURTNEY MEISNER** - Lab Tech
- **JENNIFER ROWAN** - Lab Tech
- **RANDI FOSTER** - Lab Tech
- **ELIZABETH WOOD** - Lab Tech

EMERGENCY MEDICAL SERVICES

- **BILL KLUCK** - Director of EMS/ Paramedic
- **SUE BRIGGS STANFILL** - Assistant Director/ EMT-I/ Quality Assurance
- **ASHLEY GURR** - Paramedic
- **JENNY MICHAUD** - Paramedic
- **CAREY NOTMAN** - Paramedic
- **LAURA ROBERTS** - Paramedic
- **TONY SALGADO** - Paramedic

- **AMY SPECHT** - Paramedic
- **ASHTON GREENE** - AEMT
- **DANIELLE LONG** - AEMT
- **CODY NORTON** - AEMT
- **JESSICA SIKICH** - AEMT
- **TABITHA WAGSTAFF** - AEMT
- **GARY WILSON** - AEMT
- **JEN ADAM** - EMT-I
- **SHONDEL BENNETT** - EMT-I
- **AMANDA BROST** - EMT-I
- **ANITA CHENEY** - EMT-I
- **MIKE DEWITT** - EMT-I
- **LESTA ERICKSON** - EMT-I
- **TIM GRAZIN** - EMT-I
- **LEANNE MCCLAIN** - EMT-I
- **LAUREN NAGEL** - EMT-I
- **STEVEN SANDERS** - EMT-I
- **MIKE STRAW** - EMT-I
- **JODY YEARY** - EMT-I
- **MIKE WAGSTAFF** - EMT Basic



EARNED POWER OF RURAL AWARD

The National Organization of State Offices of Rural Health awarded Sublette County Health Wyoming's 2022 Community Star award on Nov. 17, 2022 as part of National Rural Health Day.

The nomination reads, "Practicing rural healthcare requires a very small team of dedicated individuals to put in an incredible amount of effort. We don't have a 'deep bench' because we are such a small community. The heavy work of planning and developing the hospital falls on the same individuals who are also managing the current clinic and focused on the best patient care. It's beyond going the extra mile, it's an extra 1,000 miles, but this team is committed to seeing it through."

VISITING SPECIALISTS

In an effort to provide more accessible care in the county, Sublette County Health is proud to be able to provide space at our clinics for these specialists to extend their services to residents.

- Doug George, MD \ Giovannina Anthony, MD - Women's Health & Family Care
- Shannon Roberts, MD \ Maura Lofaro, MD - Gros Ventre OB/GYN
- Kent Shippen, PA - C - Advanced Dermatology
- Robin Sproule, MPAS, PA-C - Epiphany Dermatology
- David Khoury, MD \ Christopher Hills, MD - Teton Orthopedics
- Ted Morgan, Jr., MD - St. John's Urology
- John Payne, DO - St. John's Plastic & Reconstructive Surgery
- Eric Wieman, MD, FACS - St. John's General Surgery
- Jeremy Hertzog, MD - Jackson Pediatrics



WHO WE SERVED

THE PINEDALE MEDICAL CLINIC AND THE MARBLETON/ BIG PINEY MEDICAL CLINIC OFFER RADIOLOGY AND LABORATORY SERVICES, AS WELL AS PROVIDING SPACE FOR VISITING SPECIALISTS. THE SUBLETTE COUNTY EMS OPERATES TWO 24/7 AMBULANCE STATIONS IN BOTH PINEDALE AND MARBLETON.

LABORATORY & BLOOD DRAWS

We have nationally certified labs in both Pinedale and Marbleton. You can get your labs done close to home without having to travel out of the county. We offer a variety of laboratory blood tests to help you and your physician assess your health, including a Health Screen Profile (includes TSH), Hemogram Blood Count Screen, PSA, and more.



22,463

LABS DONE AT PINEDALE
MEDICAL CLINIC

7,154

LABS DONE AT MARBLETON/
BIG PINEY MEDICAL CLINIC



2,523
X-RAYS



265
ULTRASOUNDS PMC



1,584
CT SCANS



31
ECHOCARDIOGRAMS

CLINIC VISITS

Sublette County Health sees patients with scheduled visits, as well as same day urgent care visits.



19,602

TOTAL CLINIC
VISITS

13,644

VISITS TO
PINEDALE
MEDICAL CLINIC

5,958

VISITS TO
MARBLETON/BIG
PINEY MEDICAL
CLINIC

EMERGENCY MEDICAL SERVICES

The EMS Department is comprised of 19 full-time and 8 part-time emergency team members consisting of basic, advanced and paramedic skill levels, which gives Sublette EMS its ability to provide quality, out-of-hospital emergency care.



1,502
EMS RUNS

AVERAGING 120 RUNS PER MONTH.
EMS DROVE 78,907 MILES IN 2022.



INTRODUCING ECHOCARDIOGRAMS

On Sept 13, 2022, the first echocardiogram was performed in Sublette County. Part of being able to offer this new service is having the right technologist. Karen Noble joined the SCHD in 2021 and brings a wealth of experience from her time at St. John’s Health in Jackson. The SCHD Radiology Department looks forward to continuing to offer new services, including adding mammogram and DEXA machines when the new hospital is built.

“ I HAVE ALWAYS FELT THE PEOPLE OF SUBLETTE COUNTY DESERVE TO HAVE ACCESS TO BASIC, ROUTINE CARDIAC IMAGING WITHOUT HAVING TO TRAVEL OUTSIDE THE COUNTY.

- KAREN NOBLE, TECHNOLOGIST



ADDING PEDIATRIC SERVICES

The Community Health Needs Assessment of 2022 was crystal clear; the community would like pediatric services. With this in mind, we are now offering Jackson Pediatrics as our newest visiting provider.



FREE SPORTS PHYSICALS

In 2021, Sublette County Health gave 283 kids in Pinedale and 130 kids in Marbleton free sports physicals. Thanks to all the providers and nurses for offering this valuable service to the community!

SUBLETTE COUNTY HEALTH FOUNDATION

2022 marked the formation of the Sublette County Health Foundation, the charitable giving arm of our organization. The foundation hired Kari DeWitt as its first executive director.

Star Valley Health COO Mike Hunsaker writes, “It is a common model for hospitals to have the public relations director also be the director of the foundation. We are pleased that Kari is willing to step into both roles and continue

to help move the organization forward.”

DeWitt notes, “I am thrilled to bring my extensive fundraising and grant writing background to this new role. Fantastic healthcare care is a pillar of any community, not only in terms of community health, but also in driving economic development, creating great jobs, retaining young families, and just making the community a better place to live. I cannot wait to get



started with the foundation and supporting both the hospital and the Sublette Center.”



OUR FUTURE - TOGETHER

THE SUBLETTE COUNTY HOSPITAL DISTRICT HAS RECEIVED APPROVAL FOR A \$32.2 MILLION USDA RURAL DEVELOPMENT COMMUNITY FACILITIES LOAN TO FUND THE CONSTRUCTION OF A NEW CRITICAL ACCESS HOSPITAL. HEALTHCARE IS A FUNDAMENTAL NEED FOR SUBLETTE COUNTY RESIDENTS, AND THE APPROVAL OF THE USDA LOAN IS A VITAL STEP IN IMPROVING HEALTHCARE ACCESS HERE.

LAYTON CONSTRUCTION STANDS READY TO GET STARTED IN 2023

After a bid process, Layton Construction was chosen as the Project Construction Manager. Layton is a national construction firm that has completed dozens of healthcare projects. They have also worked locally, having built the beloved Pinedale Elementary school in 2010. They stand ready to start Spring 2023 on this historic project and expect competition in 2024.



OUR PLANS

While Sublette County currently has two clinics (one with an attached emergency room), critical healthcare services – including blood transfusions, chemotherapy and, most of all, the ability for any patient to stay overnight – have never been available. This joint project is the capstone of a multi-year community effort led by community members eager to see healthcare improve in Sublette County.

The plans include building a critical access hospital with an attached long-term care facility, using the Pinedale Medical Clinic and 4.41 acres of the nearby property.

- The new hospital facility will consist of a 10-bed inpatient unit plus a pharmacy and laboratories.
- The building will be staffed with full-time doctors, nurse practitioners and physician assistants, as well as a variety of professional staff in other healthcare positions.
- The 70,000-square-foot facility will also offer advanced imaging capabilities, including ultrasound, X-ray, CT and mammograms.



- The 50-bed long-term care facility will include a 10-bed memory care unit, one of only two in western Wyoming. Each room in the new long-term care facility will have a bathroom and shower. Unlike the current facility, where most of the rooms are doubles, requiring patients to have a roommate, most rooms in the new facility are private.



SUBLETTE CENTER MERGER

A key piece to the project moving forward was the Sublette Center - the current long-term care facility - agreeing to merge with the Sublette County Hospital District. Forming one healthcare entity for Sublette County strengthens both organizations.

The boards of the SCHD and Sublette Center signed documents to officially begin the merger process on Dec. 21, 2022. Both boards approved a membership substitution agreement as a phased approach to the merger. Under the agreement, the SCHD elected board members would slowly and steadily replace the Sublette Center board members, permitting the center to retain a degree of control in the lead up to the final step in the merger – a full transfer of assets.

The Sublette County Commissioners agreed to provide \$20 million for the new center if the merger occurs. The SCHD had already met the commission's other two requirements - voters approved a hospital district in November 2020, and USDA awarded the \$32.2 million loan in June 2022.

BENEFITS OF THE MERGER

The current long-term care facility, the Sublette Center, is 50 years old and in desperate need of



“ FORMING ONE HEALTHCARE ENTITY FOR SUBLETTE COUNTY IS BETTER FOR THE COMMUNITY.

- SUBLETTE CENTER BOARD CHAIRS PATTY RACICH AND MARILYN JENSEN

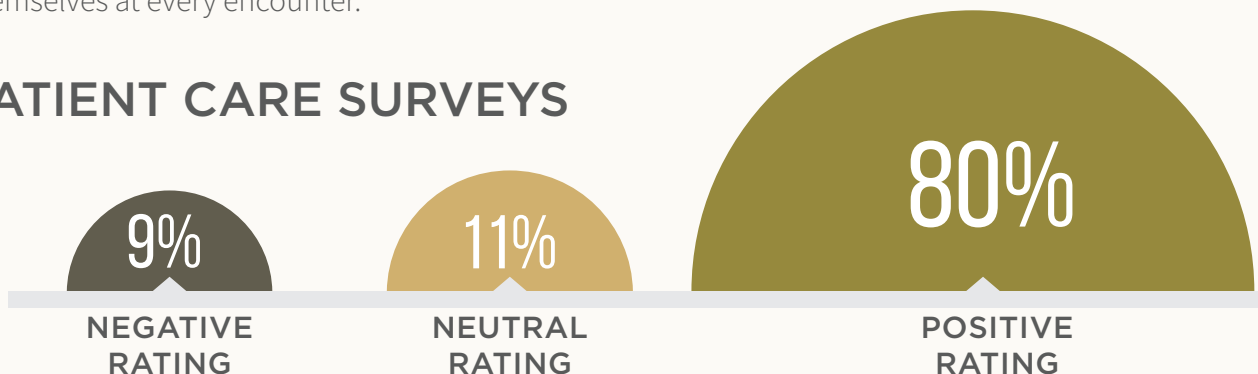
updating. The new facility will attach to the hospital with a number of improvements over the existing facility, including private rooms and a memory care unit.

A merger assures that the two entities do not compete for swing bed dollars and that they could share services in a new facility, including dietary, housekeeping, maintenance, infection prevention and more. Additionally, the merger will improve pay and benefits for the center's staff.

IMPROVING PATIENT CARE

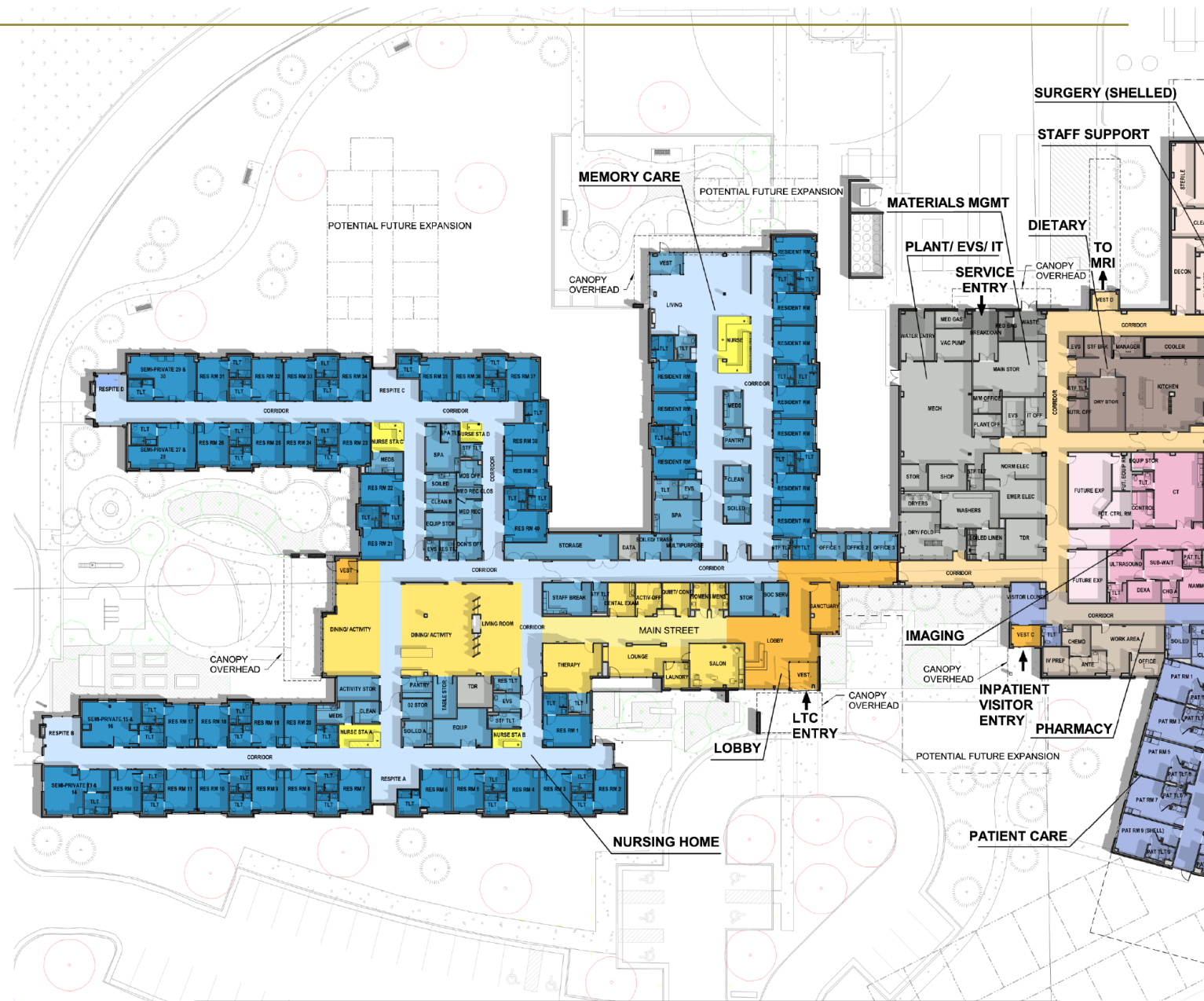
As part of an ongoing effort to continue to improve patient care, the SCHD instituted patient satisfaction surveys with the nationally renowned company Press Ganey. The first quarter of surveys showed an 80% positive rating in all three subsets - Pinedale Medical Clinic, Marbleton/Big Piney Medical Clinic and the Emergency Department. The data from these surveys is being used to improve quality of service in many areas, including waiting times, moving through your visit, and being sure employees properly introduce themselves at every encounter.

PATIENT CARE SURVEYS



FLOOR PLAN

Check out the floor plan for the new facility.



- TOP RIGHT GREY** - Existing Pinedale Medical Clinic
- ORANGE** - New lobby
- RED** - Emergency Room
- PURPLE** - New 10-bed hospital
- PINK** - Radiology with new Mammogram
- PEACH** - Shelled Surgery space for future expansion
- AQUA** - New Sublette Center with 10-bed memory care wing
- YELLOW** - New Sublette Center Main Street with salon, therapy, and lounge





PHOTO: The original 1971 shovel from the first clinic in Pinedale waits beside the new shovels used for the 2022 groundbreaking ceremony for the new critical access hospital.

SCHEDULE AN APPOINTMENT

Pinedale Medical Clinic

625 E Hennick Street
Pinedale, Wyoming

Phone: 307.367.4133
Fax: 307.367.6636

Marbleton/Big Piney Medical Clinic

103 W Third Street
Marbleton, Wyoming

Phone: 307.276.3306
Fax: 307.276.3024